



Report of the Director of Environment and Neighbourhoods

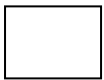
Executive Board

Date: 22 July 2009

Subject: Area Delivery Plans 2009/10

Electoral Wards Affected:

All



Ward Members consulted
(referred to in report)

Specific Implications For:

Equality and Diversity

Community Cohesion

Narrowing the Gap

Eligible for Call In

Not Eligible for Call In

(Details contained in the report)

EXECUTIVE SUMMARY

In 2008/09 each of the 10 Area Committees developed a comprehensive Area Delivery Plan. The Plans are refreshed on an annual basis, to ensure that they remain fit-for-purpose and that they reflect the changing needs of localities. This report provides a summary of the Area Delivery Plans for 2009/10 that were approved through the 10 Area Committee meetings between 18th June and 10th July 2009. The report also provides a summary of achievements and highlights that were delivered in each area as a result of Area Committee led action in 2008/09. To accompany this report, two separate documents have been compiled which provide more extensive information on the achievements and successes of 2008/09 and the priorities for 2009/10 for each of the Area Committees. These documents are available on request from the Area Management Teams.

Changes to the Area Delivery Planning process for 2009/10 include the use of a revised consistent template across all areas, use of the Delivering Successful Change project and performance management discipline, improved linkages with services and partner agencies and the proposal to develop the ADPs into a more easily accessible user friendly version.

The Area Delivery Plans have been developed with the involvement of Council Services and partner agencies. The Plans will guide the work of the Area Committees throughout 2009/10, and set out key actions and improvements for each area. They also provide a mechanism for directing resources and a framework for investing Well Being budgets in each of the areas.

The agreed actions set out within the Delivery Plans will enable Area Committees to address local priorities which are specific to their area. Section 4 highlights the priority areas for action in 2009/10 and shows how the locally focused work undertaken by each of the Area

Committees contributes to the delivery of service improvement priorities of the Leeds Strategic Plan 2008-11.

Executive Board is asked to endorse the 10 Area Committee Delivery Plans for 2009/10.

1.0 Purpose of this report

- 1.1 To provide an overview of the ten 2009/10 Area Delivery Plans for endorsement by the Executive Board.
- 1.2 To reflect on the successes and achievements of Area Committee led work delivered through the Area Management structures in 2008/09.

2.0 Background Information

- 2.1 Area Committees play an important role in the delivery and coordination of local services. They aim to improve the quality of life across the city by strengthening the role of elected members in making decisions which impact upon the areas they represent, and by engaging local people in discussion about the issues that matter to them most. They also play a key role in developing partnerships with local service providers such as the Police, Primary Care Trust and Voluntary, Community and Faith Sector (VCFS) organisations.
- 2.2 On an annual basis, Area Committees are required to prepare an Area Delivery Plan for endorsement by the Executive Board after the Council's budgets have been set. These plans detail local priorities within the context of the Leeds Strategic Plan and the key actions to be delivered which contribute to the achievement of its objectives and targets.
- 2.3 On 16th July 2008, the Council launched the Leeds Strategic Plan 2008-11. This details the outcomes and priorities the Council has agreed with its partners and includes the Local Area Agreement for the City. The achievement of these outcomes and priorities will contribute to the delivery of the longer term aspirations for the city as set out in the Vision for Leeds 2004 to 2020.
- 2.4 Building on the work undertaken in 2008/09 to integrate the strategic priorities identified within the Leeds Strategic Plan with the specific and varied needs of individual areas, the 2009/10 Area Delivery Plans have been developed further to reflect local priorities.
- 2.5 The Area Management Service has aimed to develop a more robust plan for 2009/10 following an audit of actions in the 2008/09 plans and following feedback from residents, services and partners. Such developments include a revised template; use of the Delivering Successful Change project and performance management discipline; improved linkages with services and partner agencies; and the proposal to develop the ADPs into a more easily accessible user friendly version. There will be several changes to last year's ADPs as many actions will have been completed and new actions and priorities have been developed. The ADPs should be regarded as a live document. Whilst keeping within the thematic priorities of the LSP, actions may be added or amended as the year progresses.

- 2.6 Actions within the Area Delivery Plans are clearly linked to the 8 themes of the Leeds Strategic Plan:
- Culture
 - Enterprise and the Economy
 - Learning
 - Transport
 - Environment
 - Health and Wellbeing
 - Thriving Places
 - Harmonious / Stronger Communities
- 2.7 Through local consultation priority themes are identified within each Area Committee area and actions are developed to address real issues for local communities.
- The main themes to emerge as priorities across the city for Area Committees are the development of Thriving and Harmonious Communities, and, perhaps not unsurprisingly in the current economic difficulties, Enterprise and the Economy.
- 2.8 However there are variations, as would be expected from area to area, which demonstrates the varied and responsive role of Area Committees across the city.
- 2.9 Despite a focus on clear priorities across all Area Committees, actions are contained within the Area Delivery Plans which relate to all 8 Strategic Plan themes. Area Committees are uniquely placed to influence and direct meaningful interventions across the whole Leeds Strategic Plan agenda.
- 2.10 All ten Area Delivery Plans are available on request from the relevant Area Team, and will be downloadable from the Council internet from 1st August 2009.

Headline Achievements 2008/09

The increased opportunities to influence and improve local services through delegated functions to Area Committees, have provided a significant step change in locality working over recent years and real improvements have been achieved in many of the neighbourhoods across the city. In 2008/09 Area Committees were delegated responsibility for overseeing a range of local services, these include:

- Overseeing the allocation, approval and monitoring of **Area Well-Being budgets**.
 - Operation of the **Community Centres** portfolio.
 - Locally based **CCTV cameras**.
 - Overseeing **Neighbourhood Management Co-ordination** activity including the identification of priority neighbourhoods requiring specific co-ordinated activity in order to improve environmental and quality of life issues.
- 3.2 In addition, a number of enhanced roles to influence, develop and consult with local people and service providers were added to the responsibilities of Area committees. These cover a wide range of themes, including:
- The coordination of **Community Engagement** linked to the improvement of local services and Area Delivery Plan priorities.

- Influencing the development and use of **Community Green Space**, and consultation on proposals to improve these.
- Overview of **Police Community Safety Officers (PCSOs), Neighbourhood Policing Teams and Multi Agency Crime and Grime Operations** in each ward.
- Influencing the development and delivery of activity undertaken by the **Environmental Action Teams**.
- **Street Cleansing** - involvement in discussions about priority service developments, service planning and proposals on significant issues and or changes to services.
- Commenting on annual and forward programmes of planned maintenance, traffic management proposals and minor maintenance scheme to **local Highways**.
- Becoming Champions for the development and delivery of children's services, linked to the establishment of **Local Children and Young People's Plans** and acting to influence where appropriate.
- To influence and become an important conduit for the early identification of **Health and Well Being** priorities for within localities.
- **Review of 16 Conservation areas**.

3.3 In addition to these formal delegations and enhanced roles, under the general wellbeing powers operated by Area Committees, a wide range of projects and programmes have been undertaken to tackle local problems and build upon local opportunities.

3.4 The Area Delivery Plans for 08/09, across all ten Area Committee areas, contained 898 actions. At the end of quarter 4, reports showed that 733 actions had been delivered on target, 105 actions were progressing to schedule, 57 actions had been removed or reconceived, and only 3 actions - 0.33% - were not met. These were delayed due to external funding issues or delays in legal processes and have been rolled over to the Area Delivery Plans for 09/10.

3.5 As well as providing support and direct funding for local projects and initiatives, Area Committees also attract external funds from national and local sources to provide a vital injection of funding to address local priorities. In addition to Area Committee Wellbeing funding, during 08/09 over £1,728,000 of resources from LCC departments and ALMOs and £4,631,000 of external resources was secured to support new projects, or match fund Area Committee supported initiatives. These significant contributions would not have taken place were it not for the leadership, drive and commitment of local Members and demonstrates the significant added value that Area Committees provide to address locally identified issues.

3.6 Examples of headline achievements against Area Delivery Plan priorities in 2008/09 are provided below.

A more comprehensive document which provides a greater indication of the range of actions taken across the city will be circulated to Area Committee Members.

Inner East:

- The Area Committee funded a range of activities for young people including spring and summer football and multi-sports camps, boosting educational attainment through additional out-of-school activity and a "show racism the red card" scheme.
- A truancy project was delivered by Education Leeds, West Yorkshire Police and

other agencies to take children back to school or home, and to take a whole family approach to improve school attendance. With additional funding from the Area Committee in 2009-10, the pilot is now being extended to cover all of Inner East Leeds.

Outer East:

- Three new community management leases have been set up for community centres to enable local centres to be managed by local organisations.
- Whilst it is acknowledged that there has been significant progress in the management of community centres in Outer East during 2008/9 it is also recognised that there is still work to do in 2009/10 to ensure that the centres run as efficiently as possible for the benefit of users.
- Various projects have been funded which include:
 - A skate park in Micklefield
 - Improvements to Scouts Hall in Garforth
 - A MUGA in Kippax
 - Support to several musical groups in Garforth

Inner North East:

- As part of the Committee's annual community engagement cycle, a thank you event was held in December 2008 to recognise the contribution and achievement of community and voluntary groups in the North East Inner Area in delivering services to residents. The event provided opportunity for groups to network on issues such as funding, capacity building and best practice, and to encourage participation and involvement in community work in Inner North East Leeds.
- An Inner North East Community Payback scheme was established, initially run as a pilot, with referrals for work being passed to the team from sources including local community groups, the Neighbourhood Policing teams and elected members. Actions included clearance of overgrown land, painting of community facilities, help with clean-ups and delivery of community event leaflets.

Outer North East:

- Wetherby Horsefair town and district centre scheme brought £732,100 of new investment into the area to deliver access improvements for town centre shopping. The improvements have made the streets more pedestrian friendly providing a pelican crossing and including a widened path, bollards and stone paving and setts, in keeping with the conservation area.
- Events were held throughout summer 2008 and spring 2009 in Wetherby, Aberford and Alwoodley, to give residents the chance to speak to councillors, officers from Council Services and other agencies about their neighbourhoods and to influence how local services will be planned and delivered the following year.

Inner North West:

- 2008-09 saw increased partnership working with the University of Leeds, drawing on the leadership of the Area Management Team and the Area Committee Well-being resources, to address some long-standing issues relating to the high proportion of students living in the area.
- In Little London, the Neighbourhood Management Team has led an intensive approach to locality working throughout 2008-09. A Neighbourhood Improvement plan was produced and monitored through a multi-agency partnership approach.

Projects included; a drugs action group that was established to tackle an increase in street dealing, clearing the streets of visible dealers and improving public confidence.

Outer North West:

- The Area Committee funded five conservation area reviews for Horsforth Town Street, Newlay, Adel and Guiseley Town Gate and Park Gate. Community conservation officers were appointed to carry out the reviews, with the Horsforth Town Street and Newlay reviews completed in December 2008. Reviews proposed extensions to conservation areas and consultations were carried out with local people. Details of the reviews were displayed at local community engagement events and through the local media.
- Through Town and District Centre regeneration funding, and additional funding from Otley Town Council, Area Management has progressed the enhancement of the market place in Otley. Work commenced in September 2008 and is expected to be fully completed by the summer 2009. Many favourable comments have been received from local organisations, traders and members of the public. The scheme has also been short listed for a Yorkshire and Humber Market Town Award.

Inner South:

- The Area Committee has played a central role in prioritising neighbourhoods for action, helping local people identify issues and solutions to stop problems recurring. Investing well-being funds of £20k they have developed a programme of Neighbourhood Improvement Plans (NIPs) for neighbourhoods where levels of deprivation are comparatively high, and with recurring anti-social behaviour and environmental issues. The Area Committee invested a further £34k to employ a Priority Neighbourhood Development Worker to work with local community groups and residents, to enhance capacity and opportunities for engagement with neighbourhood regeneration.

Outer South:

- The Area Committee commissioned voluntary and community sector groups to provide services for residents across the area including two Garden Maintenance Schemes benefiting 200 elderly and vulnerable residents. A number of VCFS organisations provided a broad programme of out of school activities during the summer holidays which included physical activities and team building to build fitness and community cohesion.
- The Area Committee supported the Morley Literature Festival Committee in the delivery of the highly successful third Morley Literature Festival. Headline authors included the internationally renowned journalist, Kate Adie, broadcaster and writer Gervase Phinn and comedian and writer, Tony Hawks. This showcase event for Morley attracted people from across the North West of England and the local area helping build community pride and spirit and promote Morley Town Centre.

Inner West:

- The Area Management Team developed a consortium of community centres and a bid for external funding is being prepared by the Area Management Team and BARCA Leeds, to enhance financial sustainability and enable key services and initiatives, such as community development work, health and jobs and skills advice and support to continue to be provided in the neighbourhoods where they are most needed.

- The Area Management Team led the development of the first of two Participatory Budgeting pilots in Leeds, in the Broadleas Estate, Bramley, which is in the 10% most deprived areas nationally, involving residents directly in making decisions about budget issues, either on a small scale at the service or neighbourhood level or more strategically at a city or national level.

Outer West:

- The Area Management Team involved over 150 residents of varying ages to discuss Swinnow Community Centre. A robust new management committee has been established and a range of activities are now on offer. Area Committee funding has ensured repairs are up to date, allowed a new efficient heating system to be installed and there are plans for a new kitchen to be fitted.
- A very successful I Love West Leeds Festival was held in summer 2008 attracting over 4,000 people. Attractions included 'Brief Encounters' - decorating underpants which were displayed along the canal outside Leeds Industrial Museum at Armley Mills and the 'Fairly Fresh Fish Company' engaging with local people to tell fishy tales. Area Committee funding enabled Interplay Theatre Company to lever in significant external funding from the Arts Council and other sources.

4.0 Area Action Plan Priorities for 2009/10

- 4.1 In 2008/09 Area Committees and service managers across the Council, embarked on an ambitious programme of local service delegations. The implementation of these has taken place throughout 2008/09 and will continue in 2009/10.
- 4.2 On 17th June 2009 Executive Board agreed the delegated roles of Area Committees for 2009/10. This included the newly defined roles in relation to Grounds Maintenance and Area Based Regeneration Schemes and Town and District Centre Projects, where the committees will have increased influencing, developmental and consultative responsibilities.
- 4.3 Detailed below are brief examples of priority actions from each of the 10 Area Delivery Plans for 2009/10. All of these will contribute to the achievement of strategic outcomes under the 8 themes of the Leeds Strategic Plan. The 8 themes are: Culture, Enterprise and the Economy, Learning, Transport, Environment, Health and Wellbeing, Thriving Places and Harmonious Communities.
- 4.4 The Leeds Strategic Plan (LSP) encompasses the Local Area Agreement for the city, and Area Delivery Plans have been developed to contribute to the delivery of targets against the city's key performance indicators. This should help to strengthen local service improvements, and ensure that the Council and its partners work together to maintain excellence in service delivery.

A more comprehensive document outlining priority actions from each of the 10 Area Delivery Plans for 2009/10 has been compiled and will be distributed to Area Committee members.

Inner East:

LSP Theme: Thriving Communities

Although resident consultation shows an improved perception of how crime,

anti-social behaviour and environmental issues are being dealt with by agencies, this issue continues to be a cause for concern for local residents. The Inner East Area Committee has therefore decided to make tackling crime and grime issues it's priority in 2009/10. Activities that will be funded include:

- Allocating £25k per ward to tackle local crime and grime issues raised by residents at Police and Communities Together (PACT) meetings, tenant and resident associations and with Ward Members, through local inter-agency tasking teams.
- Expanding its support of the West Yorkshire Probation Service to provide a Community Payback Team across the whole area, which, as well as demonstrating restorative justice to the community, also provides a free and highly visible environmental improvements service for local community organisations.
- Continuing its capital investment programme for environmental problem areas, which in 2009/10 will include the refurbishment of bin yards in the Clarks and Bayswaters neighbourhoods.

Outer East:

LSP Theme: Thriving Places & Culture

The residents of Halton Moor and Osmondthorpe, have identified increased rates of burglaries and ongoing issues of Hate Crime as major issues. In addition, the demand for good quality pitches for football and rugby is amongst the highest in the city due to the demand from junior teams. As a result of this, the Outer East Area Committee has made addressing these issues their priority in 2009/10.

- £40,000 of Well Being funding has been awarded to support the work of the neighbourhood tasking teams, and over £20,000 of capital funds will address burglary through the target hardening of over 100 properties.
- Working with partners, the Area Committee will keep Hate Crime at the top of its agenda with a greater emphasis on targeting the perpetrators responsible in the area, using ASBO's and a range of local intelligence gathering methods.
- The Methley sports project will provide the area with football and rugby pitches, changing facilities and on site parking. Over £350,000 of new funding will be secured by Area Management, coupled with £83,000 of Well Being funding from the Area Committee. Local residents have been fully involved throughout the project development to ensure that facilities meet local needs and that they are well used.

Inner North East:

LSP Theme: Culture

Following consultation with residents, the Inner North East Area Committee will focus on engaging local people in more cultural and community based activities in their local area. Priority actions to be delivered in 2009/10 include:

- Empowering young people to become more involved in the development and running of community facilities and activities in the area, including the development of the young persons steering group at Mandela Centre in Chapeltown alongside a Management Committee.
- Improving facilities and increasing the variety of sustainable activities provided from community centres in the area; for example heating, decorative, signage and frontage improvements to the Palace Centre.

- Encouraging greater use of the leisure and cultural facilities by improving a large number of public parks and other recreational/green spaces across the area – for example improved play and community facilities at Roundhay Park, The Bumps, Meanwood Park, Stonegate Fields and Meanwood Valley Urban Farm.

Outer North East:

LSP Theme: Environment

Environmental issues are of key importance to the Outer North East Area Committee. Their community is served by 15 parish councils plus Wetherby Town Council, all of which take a pride in their local environment. Throughout 2009/10, support will be provided to the number of voluntary organisations who deliver services and activities in this field on behalf of local residents. Key actions include:

- Supporting community events and activities in local communities.
- Increasing the number of local environment projects by offering grants to parish councils, community groups and other organisations.
- Reducing dog fouling in hotspot areas by providing additional dog warden patrols at evenings and weekends.
- Undertaking conservation area reviews for Barwick in Elmet, Linton, Bramham, Walton and Clifford, and designating new conservation areas for Collingham and Thorpe Arch Trading Estate.
- Delivering a range of sport and leisure activities for young people in local community venues to encourage active and healthy lifestyles.
- Giving grants to voluntary sector groups which provide local services and activities.
- Providing advice and guidance to Parish and Town Councils and seeking their views on issues affecting the communities they serve.

Inner North West:

LSP Theme: Environment & Thriving Places

Driving forward intensive support to priority neighbourhoods through improved partnership working, and tackling the large volumes of waste left across the area as a result of students moving out of their rented accommodation, will be key areas of work for the Inner North West Area Committee in 2009/10. Resources will be allocated to provide:

- Extra refuse collection vehicles services will provide a 7-day a week service collecting landfill waste from black bins and from the kerbsides.
- Extra bulky collection vehicles will collect bulky items of waste e.g. sofa's, TV's, alongside regular bin collections.
- A red bag service will be rolled out across the area whereby reusable items can be collected and sorted to reduce the volume of waste entering landfill.
- In Little London, the Area Management Team will lead an in-depth process of consultation with local stakeholders to agree how resources can best be targeted at the improvement priorities for the next three years.

Outer North West:

LSP Theme: Environment & Enterprise and the Economy

The care and protection of the local environment and supporting Town and District centres through improved service delivery is high on the agenda of

local people and businesses and the Outer North West Area Committee in 2009/10. Key activities will include:

- The Area Committee's Environment and Streetscene sub group will continue to meet with officers from the relevant departments and agencies to influence changes in the delivery of services, and develop effective procedures which measure success and meet the aspirations of local communities.
- The completion of the works to Otley Market Place and progression of the works to improve the High Street in Yeadon.
- The refurbishment of the clock from the former Parkinson factory in Guiseley and its relocation to the newly created 100 space car park on Netherfield Road.
- The redevelopment of the former Horsforth library into new offices for local services including Area Management and a brand new youth centre for Horsforth.

Inner South:

LSP Theme: Health and Well Being

Worklessness continues to be a priority for the Inner South Area Committee. Out of the 17 SOAs which make up the Middleton Park Ward, 13 SOAs are ranked in the 20% most deprived nationally for income deprivation. Four of these areas are also ranked in the 10% most deprived nationally. The Area Committee has also recognised the need for a more localised and integrated approach to tackling teenage pregnancy. Key activities in 2009/10 include:

- Working with partners to support local residents through the economic downturn by developing skills and training for employment, including the delivery of three key partnership events in Middleton – Reach Out Research, Beat the Credit Crunch and a Jobs & Family Learning Fair.
- Developing a coordinated approach to preventing and addressing teenage pregnancy in relation to reducing health inequalities. Programmes will address access to information, contraception and services, as well as wider factors such as aspiration and parental engagement.

Outer South:

LSP Theme: Enterprise and the Economy and Stronger Communities

Influenced by residents, the severity of the current economic downturn has led the Outer South Area Committee to reinforce its commitment to the regeneration of the town centres of Morley and Rothwell and to progress Neighbourhood Improvement Plan's which improve the quality of life for residents in priority neighbourhoods. Activities for 2009/10 include:

- In conjunction with Morley Town Council, the Area Committee will continue to employ a Town Centre Manager who will work with local traders and businesses to make both towns attractive to visitors and shoppers.
- A Priority Neighbourhood Worker will deliver a programme of Neighbourhood Improvement Plans to support residents in priority neighbourhoods to take more responsibility for their areas and work with partners to deliver improved services and develop community pride. The worker will build the capacity of residents to work with agencies to tackle issues such as community safety, the environment and increasing provision for young people is also a key aspect of the role.

Inner West:

LSP Theme: Enterprise and the Economy

The Inner West Area Committee is committed to deliver actions which encourage new business growth and protect the sustainability of local businesses. Of major importance, is improving the vitality and viability of Armley town centre for workers, residents and visitors, reversing the physical decline and increasing the popularity of the area, making it a desirable place to work and shop. Key activities in 2009/10 include:

- Delivering major improvements to the physical fabric and heritage of the District Centre will be implemented during the coming year sustained by funding for a Town Centre manager to help develop businesses within Armley.
- The Area Committee will establish and co-ordinate business initiatives in Armley to help reinvigorate local trade and encourage visitors to the area and support local businesses to sustain trade.
- The A2E worklessness programme will operate through advisors based in a number of community facilities. "4 Families" which is jointly funded by the Area Committee, will work with a number of families and individuals on the New Wortley, Fairfield and Wyther estates to help get people back into work.

Outer West:

LSP Theme: Enterprise and the Economy and Transport

The Outer West Area Committee consider it vital, particularly in the current economic climate, to promote business and reduce worklessness. The Area Delivery Plan will also focus on delivering and facilitating a range of transport proposals for an enhanced transport system including walking and cycling. Priority actions for 2009/10 include:

- Funding a Town Centre Manager to increase the vitality and potential of Pudsey town centre.
- In partnership with Job Centre Plus and a range of other organisations, delivering the 'Worklessness Action Plan' for the Farnley & Wortley ward which aims to reduce the working age claim rate in the worst performing neighbourhoods by 2%.
- Facilitating partnership working to support the development of Metro's new £2million bus station in Pudsey town centre, which will reinvigorate the area by bringing additional shoppers and visitors into Pudsey and attracting new investment to support and improve the local infrastructure.

- 4.5 Area Committees will receive regular progress reports on the implementation of the Area Delivery Plans over the course of the year and the plans will help direct how the Committees' resources are deployed.

5.0 Implications for council policy and governance

- 5.1 The development and delivery of a comprehensive annual programme of locally targeted activity linked to local service improvements, is a fundamental role for Area Committees.
- 5.2 Under the Council's constitution each Area Committee is required to prepare an Area Delivery Plan annually for endorsement by the Executive Board after the Council's

budgets have been set. The work described in this report and the recommendation comply with existing Council policy and governance arrangements.

6.0 Legal and resource implications

- 6.1 Work to date has been based on an understanding that the main resource implications for the Area Delivery Plans will be met through existing mainstream resources and some elements of grant based funding, where this is available. New schemes and priorities will be met either by realigning existing budgets, attracting additional external funding or from Well-being revenue budgets in 2009/10 and the three year Well-being capital allocation.
- 6.2 External funding is also being sought from a range of sources such as the Learning and Skills Council, Communities and Local Government, Homes and Communities Agency, Big Lottery, European Funding and Yorkshire Forward to deliver actions across some key areas, such as worklessness, the environment, health related activities and housing.
- 6.3 Area Management Teams will also work closely with Town & Parish Councils, voluntary, community and faith sector organisations and partner agencies to deliver priorities and resource actions.

7.0 Conclusions

- 7.1 Each of the Area Committees has continued to make considerable progress overseeing the effective implementation of their Area Delivery Plans throughout 2008/09.
- 7.2 The 2009/10 plans have been developed in parallel with the Leeds Strategic Plan, which was published in July 2008. Work has been undertaken to ensure that Area Delivery Plans are fully aligned to the indicators and outcomes that the Council and its partners have signed up to.
- 7.3 The plans will guide the work of each of the committees over the year ahead and provide a mechanism for directing local resources. Executive Board endorsement is therefore requested for all 10 Area Delivery Plans for 2009/10.

8.0 Recommendation

- 8.1 The Executive Board is asked to endorse the 2009/10 Area Delivery Plans produced by the Area Committees.

Background papers

Area Deliver Plans:

Inner East
Outer East
Inner North East
Outer North East
Inner North West
Outer North West
Inner South
Outer South
Inner West
Outer West

Leeds Strategic Plan 2008-11

Area Committee Roles for 2009/10 – Executive Board report 17 June 2009

Area Delivery Plans – Achievements 2008/09

Area Delivery Plans – Priorities 2009/10